



## P R E S I D E N T ' S M E S S A G E

**W**hen I was invited to become president of Hartford Seminary I was struck by what a vibrant and progressive community it was and how its present was balanced with a long, proud tradition. This balance between progress and tradition is a delicate one that many institutions, including seminaries, are struggling to keep. One of the Seminary's most cherished traditions is its ability to anticipate and innovate.

Today we continue to anticipate the changing needs of our community and society at large.

In serving an ever-more diverse constituency we've added new degrees to our D.Min. and M.A. offerings, including an M.Div. in cooperation with Andover Newton and Yale and an international Ph.D. program with Exeter University in England. Our educational outreach events draw a new audience with a wide range of stimulating topics and guest speakers.

We've expanded our international reach to include students from Saudi Arabia, Egypt, Turkey, Morocco, Indonesia and Nigeria to help them nurture – and then take back home – the value of dialogue between Christians and Muslims, and to heal rifts between these communities.

This emphasis on interfaith dialogue has become even more urgent in this century of religious strife and misunderstanding. The need for peace has become more pressing on all levels: for individuals and families; for urban and suburban citizens; for communities of faith; and for nations. Every time we open a newspaper we see evidence of the need for peacemakers, and this is what guides me as I envision the Seminary's future.

I know that the word "peace" is a very broad term, but what does it mean for the Seminary? First, it begins on an individual level, so it's important for me to emphasize the very personal impact the Seminary is making on people's lives. Each student, each guest, each visiting scholar, each person from the community who attends one of our educational outreach programs, is in some way a seeker, and is touched by our mission – to serve God, support faithful living and understand religion and spirituality as they are lived out in daily life in our multi-faith and pluralistic world.

I like to think of our vision in terms of a concentric circle of relationships, like a pebble dropped in a pond. The center of the circle is peace that begins with the individual and radiates out to his or her relationships to family, friends and the world. As we educate more people and bring them into conversation and cooperation this circle grows. As we become a more influential and effective center for interfaith, international dialogue, the ripples reach a larger audience. I envision Hartford Seminary – including its trustees, faculty, students, alumni, friends – as a prime voice for peace and understanding where we are recognized around the world as a place where dialogue, tolerance and knowledge are nurtured in the name of faith and peace.

Please join us in our vision.

Heidi Hadsell  
President

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## HARTFORD SEMINARY

Statement of activities for the fiscal years ended June 30, 2003 and 2004:

	2004 Total	2003 Total
<b>REVENUES AND OTHER SUPPORT:</b>		
Investment income, net	\$1,101,210	1,121,110
Programs, scholarships and courses	1,010,494	892,050
Research and grants	636,671	347,726
Contributions	419,829	622,999
Endowment contributions	229,457	170,627
Bookstore	202,950	193,907
Rentals	157,854	152,867
Duncan Black Macdonald Center	39,118	45,425
Library	22,413	24,338
Miscellaneous	43,932	20,271
<b>Total revenues and other support</b>	<b>3,863,928</b>	<b>3,591,320</b>
<b>EXPENSES:</b>		
Programs, scholarships and courses	\$1,217,789	\$1,007,150
Institutional	952,619	1,048,493
Grants	603,872	329,395
Depreciation	328,292	328,551
Research	251,229	166,241
Library	241,818	229,646
Bookstore	223,494	210,921
Building and grounds	216,837	228,974
Institutional advancement	210,669	185,734
Duncan Black Macdonald Center	193,413	169,575
Administrative	192,829	133,710
Public relations	169,505	95,505
Technology	121,015	147,979
Renovations and maintenance	69,611	51,674
<b>Total expenses</b>	<b>4,992,992</b>	<b>4,333,548</b>
Change in net assets before other income and expense	(1,129,064)	(742,228)
<b>OTHER INCOME AND EXPENSE:</b>		
Net realized/unrealized gain on investments	4,349,109	319,130
Cumulative in value of assets held in trust	124,354	(51,491)
	4,473,463	267,639
Change in net assets	3,344,399	(474,589)
Net assets, beginning of year	42,271,923	42,746,512
<b>Net assets, end of year</b>	<b>\$45,616,322</b>	<b>\$42,271,923</b>

More than ever before, our world needs the work of Hartford Seminary: understanding that knows no religious boundaries, compassion that cuts across cultural lines, and hope that bridges geographic borders. Every one of our donors – from the smallest to the largest – bolsters this critical work.

Through gifts to the Sustaining Fund, as well as Program Grants, Special Gifts and In-Kind Gifts and Services, each of our donors strengthens the underpinning on which the Seminary builds its future. This 2004 Annual Report gives us the opportunity to thank these donors for keeping alive the Seminary's work in our local and world communities. To them, we offer our heartfelt thanks, along with our prayers for a more peaceful world.

The following donor categories reflect gifts to the Sustaining Fund, except those listed under Program Grants, Special Gifts, President's Reception, New Horizons Scholarship, and In-Kind Gifts and Services. All gifts listed were contributed in the fiscal year July 1, 2003 to June 30, 2003. *Donations to the Campaign for Hartford Seminary are not included in this report.*

Often our donors choose to honor friends and loved ones through Honor Gifts and Memorial Gifts. Those gifts are listed accordingly.

All gifts to the Sustaining Fund except for Honor Gifts and Memorial Gifts are listed according to the giving level. Giving levels are: Leadership Circle (\$2,500 or more), Visionary (\$1,000-\$2,499), Pacesetter (\$500-\$999), Investor (\$250-\$499), Partner (\$100-\$249), Friend (\$50-\$99), and Donor (\$1-\$49).

Sustaining Fund gifts support Hartford Seminary's Black Ministries Program, El Programa de Ministerios

Hispanos, the Women's Leadership Institute, the Duncan Black Macdonald Center for the Study of Islam and Christian-Muslim Relations, the Hartford Institute for Religion Research, the Center for Faith in Practice, the Library, and General Operations. A number of contributions were matched by employers, who are listed separately.

Symbols on the following pages denote a contributor's status as of Oct. 20, 2004. Trustees are designated by the symbol (T); President's Council members are designated by the symbol (PC); Corporators are designated by the symbol (C); and deceased donors are designated by the symbol (D). Alumni/ae graduation years follow one's name.

To report any errors or omissions, please call our Director of Annual Giving at (860) 509-9520 or send an email to [giving@hartsem.edu](mailto:giving@hartsem.edu).

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